



Appendix 3.2

Financial mechanisms for protection of investor's interest

contract n° 30-CE-0464094/00-38

January 2015

Contributors:

Thomas Dunand (Hannover Re)
Sabine Bernard (Hannover Re)
Alexandre Bied-Charreton (Allianz)
Jean-Jacques Doreau (Allianz)
Claire Doutreluingne (APAVE)
Marion Decalf (APAVE)
Kim Haugbølle (SBI)
Stefan Christoffer Gottlieb (SBI)

Table of contents

1.1	Financial mechanisms for protection of investor's interest.....	3
1.1.1	Energy performance guarantees.....	3
1.1.2	Guarantee of Conventional vs. Real performance.....	5
1.1.3	Measuring the energy performance	5
1.1.4	Existing financial energy performance guarantees.....	6
	References.....	7

1.1 Financial mechanisms for protection of investor's interest

Apart from insurance as described in the mapping, other financial mechanisms essentially regard energy performance.

1.1.1 Energy performance guarantees

True Energy Performance Insurance can be found through Energy Savings Insurance (ESI). Nonetheless this type of protection is apparently no yet developed in Europe. May 2010 EC report (European Commission - Directorate General JRC 2010), specifies that:

“ESI is a formal insurance contract between an insurer and either the building owner or third-party provider of energy services. In exchange for a premium, the insurer agrees to pay any shortfall in energy savings below a pre-agreed baseline, less a deductible. Pricing is typically expressed as a percentage of energy savings over the life of the contract, although it is sometimes expressed as a percentage of project cost. The premium is paid once, in the first year of operation.

Such policies are non-cancellable, so the owner is guaranteed to have access to the insurance for the originally agreed contract term.

Energy saving insurances typically insures annual savings expectations (a “volumetric” approach). Energy-savings insurance can reduce the net cost of energy-saving projects by reducing the interest rates charged by lenders, and by increasing the level of savings through quality control. [...]

ESI is widely practiced in Canada and in the US; in Europe the global market of risk transfer is slowly growing up, but insurance products such as ESI are still limited. In the US several insurance companies already offer ESI, which traditionally has been used to guarantee power reductions at retrofitted buildings. State governments have led ESI efforts, with several requiring such insurance from firms that provide energy management services in state-owned facilities.”

If Energy Savings Insurance (ESI) is an insurance protection, other forms of contractual financial protection exist, commonly referred to as Energy Performance Contracts (EPC):

“An EPC is a performance-based procurement method and financial mechanism for building renewal whereby utility bill savings that result from the installation of new building systems (reducing energy use) pay for the cost of the building renewal project. A “Guaranteed Energy Savings” Performance Contract includes language that obligates the contractor, a qualified Energy Services Company (ESCO), to pay the difference if at any time the savings fall short of the guarantee.” (EUESCO 2011).

Indeed EPCs looks very attractive since for the customer the cost of the improvements' investment is paid back from the savings, while the risk of the savings falling short is bared by the ESCO (Sustainable Energy Authority of Ireland 2013).

It is clear that the EPC market is essentially aimed to the industrial and corporate buildings, where:

- The construction process is often a Build-Operate-Transfer (BOT) project type, where design, construction methods and building operation (including maintenance) are totally integrated and assessed as a whole (from the very beginning of the project).
- The energy use of the building is organized, with a defined range of "normal activity". Single users' behaviour have nearly no impact on the effective energy consumption, hence performance, of the building.

Therefore this type of protection doesn't totally satisfy one of the underlying goals of the Elios2 project which is to promote eco-technologies' activity, including when intended for housing.

Even though, as stated out here before, apart from self-financial protection, i.e. auto-insurance, at this stage of the study, Energy Performance Guarantees appear to be the only existing non-insurance general protection in Europe.

On the other hand, the need for an equivalent insurance protection grows rapidly in conjunction with the development of Energy Performance Contracts throughout Europe (ENHR 2011), at the moment, pure insurance offer seems to fail in its attempt to cover completely these new requirements.

We will see in following paragraphs the reasons underlying this situation and where non insurance solutions exist.

After discussion with different actors of the market, Energy Performance Guarantees appear to be currently almost inexistent in the European insurance market.

The only real existing European performance guarantees concern specific equipment: essentially photovoltaic panels. The following cases could be identified:

- Solar Insurance & Finance - Solarif (Solarif 2015);
- Munich Re offer, but it concerns a few selected very large industrial PV panels manufacturers.

Even though these insurance offers may appear as a success, it remains focused on a specific system and can hardly be extended to a whole construction. The problem of insuring performance of a building is far more complex and represents a huge challenge as we will see in the following paragraphs.

On the other hand, some brokers tried to implement some specific guaranties on the installation of efficient boilers within private renovation works, but it apparently did not find commercial success, mainly because of a lack of the demand from the consumer.

Otherwise, we can see the development of some guarantees on the equipment malfunctioning (e.g. on PV panels), or machinery breakdown (MB), with possible business interruption (BI) extensions, but not on real performance guarantees.

1.1.2 Guarantee of Conventional vs. Real performance

Conventional performance is the theoretical performance of a construction work, based on the technical characteristics of the construction, under standard conditions of use (set of usage rules and maintenance requirements made by the designer).

It has to be opposed to the real effective performance of the building, expressed by the real energy consumption or production of the building. This performance is achieved according to the behaviour of the user, which depends on its own definition of what is normal, for instance in terms of perceived comfortable temperature or aeration of the rooms.

While the design and construction of the building is based on a conventional performance, the achieved performance is partly based on outstanding variables, behaviour of the user and effective climate conditions for example.

The Conventional Performance requirements are met if certain materials are used and follow a set of implementation rules. Therefore the effective real performance is not a requirement and can hardly be a factual objective in construction works where performance depends on the user's behaviour.

1.1.3 Measuring the energy performance

The 2010/31/EU (European Parliament and of the Council 2010) directive which aims to increase building energy performance requires from the state members to develop a calculation method in order to assess energy performance regarding the "energy performance of a building" (European Renewable Energy Council 2015).

By definition these theoretical tools rely on a very simplified appraisal of the real energy performance of a building not taking into account some important components of energy consumption (such as appliances). Therefore they give results that can be quite far from real life results, even though they are absolutely consistent with material and mechanical laws.

The existence of various tools increases even more the gap between theoretical design rules used to build and the effective consumption.

The question therefore becomes: what type of energy performance can be insured? Is it possible to insure the gap between expected performance and observed performance?

If achieved, real performance can be simply measured by real energy consumption; it is not a desirable insurance product, since it does not cover inherent performance of the construction work. On its side, conventional performance still needs a standard framework that could assess material, design and workmanship of the construction work.

Considering the link between the energy performance and the equipment of the construction (notably HVAC) or the maintenance of the envelope/equipment of the building, the duration of the warranty has to be adjusted consistently with the lifespan of these elements.

1.1.4 Existing financial energy performance guarantees

Outside insurance protection, the only Energy Performance guarantees that could be found is aimed at office buildings, where:

- The final use of the building can be defined and foreseen independently from personal behaviour.
- The performance management systems are implemented from the very beginning of the project design, integrating all building actors as a whole. The different compounds of the final performance of the construction work, i.e. materials (products), design and workmanship must be assessed by the different responsible actors on common grounds. It has to be an integrated approach with operative problematic in mind.

In order to bypass the lack of guarantees from the private sector, some governments decided to encourage energy performance improvements through public financing, thus doing ESI and taking the risk of failure of the investment:

Germany:	KFW Bankengruppe (KFW 2015)
United Kingdom:	The UK Green Investment Bank plc (Greeninvestmentbank 2015)
Belgium:	Fedesco (Fedesco 2015) (for public buildings)

At a municipal level, Berlin City also carried out an Initiative through its Environmental Improvement Programme (EIP) (European Foundation for the Improvement of Living and Employment and Working Conditions 2000).

References

Bauindustrie Bayern (2015), Building Enterprises Prequalification

<http://www.bauindustrie-bayern.de/im-brennpunkt/praequalifikation.html>

Bertelsen, S. (1997) *Bellahøj, Ballerup, Brøndby Strand. 25 år der industrialiserede byggeriet*, Hørsholm: Statens Byggeforskningsinstitut

Boligministeriet (1997) *Byggepolitik – bedre og billigere byggeri*, december 1997, København: Boligministeriet

Bonke, S. and Levring, P. (1996) *Fascicule 10: The Contracting System in Danish Construction: Pinning Down Autonomy*, London: Le Groupe Bagnolet, Bartlett School of Graduate Studies, University College London

Boxenbaum, E. and Daudigeos, T. (2010) How the social construction of a new technology affects its institutionalization: Lesson from prefabrication, *Constructions matter - Managing Complexities, Decisions and Actions in the Building Process*, Copenhagen Business School, May 5-7 2010.

Brahe, A., Frederiksen, D.J., Hyttel-Sørensen, R. Larsen, A.D. & Kristiansen, T.S (2013) Business plan for Cross Laminated Timber, Aalborg University

Bunni, N.G. (2003) *Risk and Insurance in Construction*, 2nd Edition, Spon Press: London and New York

Campagnac, E. (1996) *Europe: Conduite des projets de construction, Fascicule 8: Les stratégies ensemblières à l'épreuve de la réglementation des marchés publics en France*. Paris: Groupe Bagnolet

CEBC (2006), Building Control Report - issue 2: building control systems in Europe, June 2006

Dansk Ingeniørforening (1951) *Forslag til forenkling af boligbyggeriets udførelse og organisation*, Udarbejdet af Dansk Ingeniørforenings rationaliserings-udvalg, København: Dansk Ingeniørforening

Davies, R. and Harty, C. (2011) Building Information Modelling as Innovation

Journey: BIM Experiences on a Mayor UK Healthcare Infrastructure Project,

Proceedings of the 6th Nordic Conference on Construction Economics and Organisation – Shaping the Construction/Society Nexus, volume 2, 233-245

De Decker Thomas (2013), Dissertation for master science degree Técnico Lisboa: building control systems and technical control activities in Belgium, Germany and the United Kingdom, July 2013

Deman Jonas (2013), Dissertation for master science degree Técnico Lisboa: building control systems and technical control activities in Belgium, the Netherlands, Sweden and France, July 2013

Engelmark, J. (1983) *Københavnsk etageboligbyggeri 1850-1900, En byggeteknisk undersøgelse*, SBI-rapport 142, Statens Byggeforskningsinstitut, Hørsholm

Engwall, M. (2003). No project is an island: linking projects to history and context. *Research policy*, 32(5), 789-808

ENHR (2011), Energy efficiency in housing management - conclusions from an international study, July 5-8, 2011

<http://www.enhr2011.com/sites/default/files/paper-nieboer-ws11.pdf>

European Accreditation (2015), Members

<http://www.european-accreditation.org/ea-members>

European Commission - Directorate General for Internal Market and Services (2012), DG MARKT/2010/22/E, The functioning and usability of the Points of Single Contact under the Services Directive - State of Play and Way Forward, January 21, 2012

http://ec.europa.eu/internal_market/services/docs/services-ir/study_on_points/final_report_en.pdf

European Commission - Commission Interpretative Communication (2000), Freedom to provide services and the general good in the insurance sector, February 16, 2000

[http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32000Y0216\(01\):EN:HTML](http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32000Y0216(01):EN:HTML)

European Commission - Directorate General JRC (2010), Financing Energy Efficiency: Forging the link between financing and project implementation, May 2010

http://ec.europa.eu/energy/efficiency/doc/financing_energy_efficiency.pdf

European Commission (2015), Points of Single Contact

http://ec.europa.eu/internal_market/eu-go/

http://ec.europa.eu/internal_market/eu-go/index_en.htm

European Co-Operation for Accreditation (2015), Members

<http://www.european-accreditation.org/ea-members>, European Accreditation

European Foundation for the Improvement of Living and Employment and Working Conditions (2000), Sustainable Development - The Role of Local Environmental Initiatives in Job Creation, EF/00/13/EN

<http://edz.bib.uni-mannheim.de/daten/edz-ma/esl/00/ef0013en.pdf>

European Parliament and of the Council (2003), Directive 2002/92/EC, Insurance Mediation, January 15, 2003

<http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32002L0092:EN:HTML>

European Parliament and of the Council (2008), Regulation (EC) No 593/2008, June 17, 2008

<http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=OJ:L:2008:177:0006:0016:en:PDF>

European Parliament and of the Council (2009), Directive 2009/138/EC, Taking-up and pursuit of the business of Insurance and Reinsurance (Solvency II), November 25, 2009

<http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=OJ:L:2009:335:0001:0155:EN:PDF>

European Parliament and of the Council (2010), Directive 2010/31/EU, Energy performance of buildings, May 19, 2010

<http://eur-lex.europa.eu/legal-content/EN/TXT/PDF/?uri=CELEX:32010L0031&from=EN>

European Renewable Energy Council (2015), Smart E Buildings Glossary

http://www.erec.org/fileadmin/erec_docs/Projcet_Documents/Smart-e_Buildings/Glossary_Final.pdf

EUESCO (2011), Energy Performance Contracting in the European Union
http://www.euesco.org/fileadmin/euesco_daten/pdfs/euESCO_response_concerning_EPC.pdf
<http://iet.jrc.ec.europa.eu/energyefficiency/european-energy-service-companies/energy-performance-contracting>

Fédération Française des Sociétés d'Assurances (2015), Decennial liability insurance - A guide designed for European Builders, 2015
http://www.ffsa.fr/sites/upload/docs/application/pdf/2012-01/ffsa_a5_an_page_simple.pdf

Fédération Française des Sociétés d'Assurances (2015), How decennial liability insurance works, 2015
http://www.ffsa.fr/sites/jcms/c_51299/how-decennial-liability-insurance-works?cc=fp_7202

Fédération Française du Bâtiment (2013), La couverture du défaut de performance énergétique : la FFSA affine sa position, January 17, 2013
<http://www.construction21.eu/france/articles/fr/la-couverture-du-defaut-de-performance-energetique--la-ffsa-affine-sa-position.html>

Fedesco (2015)
<http://www.fedesco.be/>

FIEC - European Construction Industry Federation (2011), Qualification procedures in Europe - update 2011, November 2, 2001
<http://www.fiec.eu/en/themes-72/qualification-of-construction-enterprises.aspx>

Financial Times (2014), Smart meters deliver benefits and costs, June 24, 2014

Gann, D. M., and Salter, A. J. (2000). Innovation in project-based, service-enhanced firms: the construction of complex products and systems. *Research policy*, 29(7), 955-972

Geels, F.W. (2002) Technological transitions as evolutionary reconfiguration processes: a multi-level perspective and a case-study, *Research Policy*, 31 (2002), 1257–1274

Geels, F.W. and Schot, J. (2007) Typology of sociotechnical transition pathways, *Research Policy* 36(2007), 399–417

Gobierno de España - Ministerio de Fomento (1999), Ley de Ordenación de la Edificación, Ley 38/1999, November 5, 1999
http://www.fomento.gob.es/mfom/lang_castellano/direcciones_generales/arq_vivienda/edificacion/calidad/orden_edificacion.htm

Gottlieb, S.C. (2010). The constitution of partnering: a Foucauldian analysis of dispositives, space and order in Danish construction. Kgs. Lyngby: Technical University of Denmark

Gottlieb, S.C. and Haugbølle, K. (2013) Contradictions and collaboration: partnering in between systems of production, values and interests, *Construction Management and Economics*, (31)2, 119-134

Greeninvestmentbank (2015)

<http://www.greeninvestmentbank.com/>

Greenwood, R., Suddaby, R., & Hinings, C.R. (2002). Theorizing change: The role of professional associations in the transformation of institutionalized fields. *Academy of Management Journal*, 45(1): 58-80

Heritage and Local government of Ireland, Guide to the building control system

Holzinger Katharina and Knill Christoph (2005), Causes and conditions of cross-national policy convergence, *Journal of European Public Policy*, vol. 12:5, October 2005, 775-796

[http://www.gsi.uni-](http://www.gsi.uni-muenchen.de/lehreinheiten/ls_emp_theo/forschung/dokumente/knill_holzinger_2005.pdf)

[muenchen.de/lehreinheiten/ls_emp_theo/forschung/dokumente/knill_holzinger_2005.pdf](http://www.gsi.uni-muenchen.de/lehreinheiten/ls_emp_theo/forschung/dokumente/knill_holzinger_2005.pdf)

Howard, T. (2011) *Diamond Jubilee, NHBC 75th anniversary*, *Housebuilder* (April 2011), 25-26

ICEA - Investigación Cooperativa entre Entidades Aseguradoras y Fondos de Pensiones (2008), El seguro decenal en 2007, July 16, 2008

http://www.icea.es/es-ES/noticias/Noticias/Noticias0708/decenal_16_7_08.aspx?Source=%2Fes-es%2Fnoticias%2Fnoticias%2Fnoticias0709%2Fdecenal_01_07_09.aspx%3Fsource%3D%252Fes-es%252Fnoticias%252Fnoticias%252Fnoticias0511%252Flossegurosdeingenieriaobtuvieronunvolumen denegociode420millonesdeeuosen2010.aspx%253Fsource%253d%25252Fes-es%25252Fnoticias%25252Fnoticias%25252Fnoticias0512%25252Fdia_16_05_2012%25252Flosseguros deingenieria.aspx

Indenrigs- og Boligministeriet (1953) *Cirkulære nr. 114 af 18. august 1953 om statslån til utraditionelt byggeri*, København: Indenrigs- og Boligministeriet

Instituto de Ciencias de Construcción Eduardo Torroja (2015)

www.ietcc.csis.es

Insurance Europe Publications (2012), *How Insurance Works*, April 17, 2012

<http://www.insuranceeurope.eu/publications/publications-web>

Insurance Europe Publications (2014), *European Insurance in Figures*, December, 2014

<http://www.insuranceeurope.eu/uploads/Modules/Publications/statisticsno50europeaninsuranceinf igures.pdf>

Javier Lopez y Garcia de la Serrana, Garantías por Danos materiales ocasionados por vicios y defectos de la construcción, *Revista de responsabilidad civil y seguro*

Jensen, J.S., Gottlieb, S.C., & Thuesen, C.L. (2011). Construction sector development: Frames and governance responses . *Building Research and Information*, 39(6), 665-677doi: 10.1080/09613218.2011.621710

Joao Branco Pedro (2010), *Tehcnical regulations in EU countries: a comparison of their organization and formulation*, OTB Delft University of Technology & Laboratorio Nacional de Engenharia Civil

Johnson Hugh (2015), Building control

KBS (1958) Modulordning for byggeindustrien – grundlæggende principper, *Dansk Standard 1010, 1. udgave*, Komiteen for Byggestandardisering (KBS), København: Dansk Standardiseringsråd

Kemp, R., Schot, J. and Hoogma, R. (1998) Regime shifts to sustainability through processes of niche formation: the approach of Strategic Niche Management, *Technology Analysis and Strategic Management*, 10(2), 175–195

KFW (2015)
<https://www.kfw.de/kfw.de-2.html>

Kieser, A. (1989) Organizational, Institutional, and Societal Evolution: Medieval Craft Guilds and the Genesis of Formal Organizations, *Administrative Science Quarterly*, 34(4), 540-564

Kjeldsen, M. (1954) Om utraditionelt byggeri, *Boligbyggeriets produktionstekniske problemer*, Boligministeriets Produktivitetsfondsudvalg, København: Teknisk Forlag

Knill Christoph (2005), Introduction: Cross-national policy convergence: concepts, approaches and explanatory factors, *Journal of European Public Policy*, vol. 12:5, October 2005, 764-774
http://www.gsi.uni-muenchen.de/lehreinheiten/lis_emp_theo/forschung/dokumente/knill_2005.pdf

Le Moniteur (2013), Premières propositions dévoilées pour booster la garantie de performance énergétique, April 23, 2013

Munch-Petersen, J.F. (1980) *Politiske og teknologiske initiativer*, IHF Report No. 149. Danmarks Tekniske Universitet, Lyngby

Møller, S. (1954) Byggemyndighedernes erfaringer med ny byggemetoder. 1, *Boligbyggeriets produktionstekniske problemer*, Boligministeriets Produktivitetsfondsudvalg, København: Teknisk Forlag

PCR (2011), Country reports: the Netherlands, Belgium, Sweden, February 2011

Planning Portal (2015), UK Government's online planning and building regulations resource for England and Wales
<http://www.planningportal.gov.uk>

Rip, A., Kemp, R. (1998). Technological change. In: Rayner, S., Malone, E.L. (Eds.), *Human Choice and Climate Change*. Battelle Press, Columbus, OH, pp. 327–399.

Royal Institution of Chartered Surveyors (2015)
www.rics.org

Seligman, E.R.A. (1887) Two Chapters on the Mediaeval Guilds of England, *Publications of the American Economic Association*, 2(5), pp. 9- 113

Seyfang, G. and Longhurst, N. (2012) Grassroots innovations and complementary currencies – testing niche theories in the social economy, *IST 2012 – International Conference on Sustainability*

Transitions, Track D: Niche Regime Interactions, August 29-31, 2012, Technical University of Denmark, Denmark, pp.2-28

Slaughter, E.S. (1998) Models of Construction Innovation, *Journal of Construction Engineering and Management*, **124**(3), 226-231

Smartgrids - CRE (2011), Visite du Green Office Bouygues Immobilier, January, 2011
<http://www.smartgrids-cre.fr/index.php?p=smarthome-bouygues>

Smith, A., Stirling, A. and Berkhout, F. (2005). The governance of sustainable socio-technical transitions. *Research Policy*, **34**, 1491–1510

Solarif (2015), Solar Insurance & Finance
<http://www.solarif.nl/sites/all/bestanden/fck/brochure%20Performance%20output%20warranty.pdf>

Sustainable Energy Authority of Ireland (2013), A guide to Energy Performance Contracts and Guarantees
http://www.seai.ie/Your_Business/Public_Sector/Energy_Performance_Contacts_and_Guarantees.pdf

Thuesen, C. L., Koch, C., Monrad, D., Henriks, M., Lambrecht, J. F., & Hall-Andersen, H. (2011). *Styrkelse af dansk byggeris innovationssystem*. Technical University of Denmark (DTU)

Turner (2015), Subcontractors
<http://www.turnerconstruction.com/subcontractors>

Van de Ven, A., Polley, D., Garud, R. & Venkataraman, S. (1999) *The Innovation Journey*. New York: Oxford University Press.

Villadsen, K. (2004) *The Genealogy of Social Work - a History of the Struggle to Set Poor People and Outcasts Free*, English Summary of symposium lecture given at the International Summer School 2004 (Aug. 3rd to Aug. 13th 2004) at the Department of Psychology and Educational Studies, Roskilde University. Localised Feb. 19th 2008 at: http://www.ruc.dk/paes/forskernskolen/program/info/summer_school/2004/lectures/kaspar_v/

Winch G.M. (2000), Construction business systems in the European Union, *Building Research and Information*, (18), 88-97

Visscher Henk and Meijer Frits, Certification of building control in the Netherlands, OTB research institute for Housing, urban and mobility studies Delft University of technology

Yeomans, D. (2001) The characteristics of traditional construction, paper presented at ISCARSAH meeting in Istanbul, July 11 – 13, 2001

Ørstavik, F. (2014) Innovation as re-institutionalization: a case study of technological change in housebuilding in Norway, *Construction Management and Economics*, **32**(9), 857-873